ase Activ	vity	Activity	Start Date	Duration	End Date	Completed By	RAG	Relevant Documents	Responsible Actions/Comments/Issues
1		nitiate Project Group	01/09/13		Re	cky Case /Karen Mazingha	G	Work request form/Project Charter	Karen Mazingham Project team set up: Senior Responsible Officer: Becky Case Clinical Lead: Andre
2		Terms of Reference for Project Group	29/01/14			nda Brady/ Karen Mazingha		Terms of Reference	Linda Brady
3		Complete Project Initiation Document (PID)	21/01/14			Karen Mazingham			
4		Develop Risk Register	29/01/14		Lir	nda Brady/ Karen Mazingha	ım		
5		Approval to commence project by Governing body	25/01/14		01/10/13	Becky Case	G	Case for change	
6		Communications and public engagement.			01/10/10	Decity Gude		case for change	
7		dentify stakeholders	01/12/13		23/12/13	rron Hegarty/Karen Mazing	ham		
8		Send out stakeholder briefing/ media update	31/12/13		10/01/14	Sharron Hegarty	IIaIII	+	
9		Plan and delivery focus groups	10/01/14		28/02/14	Sharron riegarty		Strategy for delivery of focus groups.	
10		Complete Communications and Engagement report	28/02/14		03/03/14	Charran Hagarty			Charren Hagarty Ctalyahaldar brief, plan for foous groups and report to complete
		Develop first draft specification	31/10/13	4 weeks	30/11/13	Sharron Hegarty Karen Mazingham		Report	Sharron Hegarty Stakeholder brief, plan for focus groups and report to complete.
11		Complete Confidentiality/COI Forms	31/10/13	4 WEEKS	28/02/14	Karen Mazingham		Confidentiality/COI Forms	
12		Clinical /stakeholder Workshops			28/02/14			To develop the Service specification	
		<u>'</u>	17/02/14		20/02/14	Project team TBC		•	
14		Conduct Market Analysis		0.45 4	00/00/44			Market Analysis SOP	Linda Danda
15		Request for Information (RFI) developed	02/02/14	3 to 4 weeks		nda Brady/ Karen Mazingha	ım	RFI Information Doc and RFI Response	Linda Brady
16		Complete final draft of service specification to issue with RFI			14/03/14				
17		Complete activity and financial modelling to issue with RFI			14/03/14				
18		_etter to current providers - confirm one year notice period			14/03/14				
19		Request for TUPE information							
20		RFI Documents Quality Assurance Check	14/03/14	2 weeks	28/03/14	NECS			Linda Brady
21		ssue Prior Information Notice	31/03/14	1 day	31/03/14	NECS			
22		Request for Information (RFI) issued and completed by providers	31/03/14	4 weeks	25/04/15	NECS/Project Team			
23		Analysis of RFI and arranging appointments	28/04/14	2 days	29/04/15	NECS/Project Team			
24		Market Engagement Event / Face to Face interviews with Providers	01/05/14	2 days	02/05/14	NECS/Project Team		Market Analysis SOP	
25	5	Analysis of outcome from Market Engagement Event	07/05/14	2 days	08/05/14	NECS/Project Team			
26	6 <mark>I</mark>	Market Engagment Strategy Report	09/05/04	2 days	12/05/14	NECS			
27	7	Board sign-off for Market Engagement Strategy		1 day	16/05/14	NECS			
28	8 1	Develop Procurement and Evaluation Strategy			17/04/14	NECS/Project team		Procurement Strategy Template	
29	9 1	Finalise Specification	08/05/14			Project team			
30	0 1	Finalise Evaluation Panel	08/05/14			Project Team		Board Meeting Front Sheet	
31	1 1	Develop Evaluation Questions			Pr	oject leads/Evaluation Pan	el		
32		Develop Capability and Capacity Assessment				NECS/Project team			
33		Develop Evaluation Criteria/Weightings				Project team/NECS		Capability and Capacity Template	
34		Finalise Financial Methodology/FMT				Finance leads		Capability and Capabity Template	
35		Submit Procurement and Evaluation Strategy to Board for Approval			23/05/14	NECS/Commissioner		Financial Model Template	COMMISSIONER
36		Populate Contract Documents			20/00/14	Contract lead		Standard NHS contract	COMMISSIONER
37		Finalise Procurement Documents				NECS		Procurement Document(s) Template	COMMISSIONER
38		Prepare Online Adverts				NECS		1 Tocurement Document(s) Template	
39		Signoff of documentation by CCGs		10 days	12/06/14	Commissioner		Governing body meeting on xx/06/2014	
40					12/00/14			Governing body meeting on xx/00/2014	
40		Develop Bravo templates and Bravo for project		2 weeks		NECS NECS		Dragurament Deguments	NEGO
41		Procurement Documents Quality Assurance Check		2 weeks	00/00/44			Procurement Documents	NECS NECS
42	- 9	Publish Advert		1 day	02/06/14	NECS			NECS NECS
43	- 8	Bidder Event (if applicable)		1 day		NECS/Commissioner		ou must be a	NECS NECS
44		Clarification Query Deadline (for Bidders)		4 weeks		Bidders		Clarifictaion Query Log	NECS NECS
45	- 8	Clarification Response Deadline		5 weeks		Commissioner/NECS		Clarifictaion Query Log	NECS
46	- 8	Set-up AWARD Project		_		NECS		AWARD Template	NECS
47		Tender Submission Deadline		6 weeks	11/07/14	NECS			NECS
48	- 2	Tender Opening		1 day	14/07/14	NECS		Tender Opening Log	NECS
49	- 4	Compliance Checks		4 days	18/07/14	NECS			NECS
50	0 1	Download Third Party Credit Reports		2 days	18/07/14	NECS		Equifax Log-in Details	NECS
51	1	Evalutation Software (AWARD) training for panel		1/2 day		NECS/Evaluation Panel			
52	2	Financial Evaluation Period	21/07/14	2 weeks	01/08/14	Financial Evaluation Panel			
53	3	Evaluation Period	04/08/14	2 weeks	15/08/14	Evaluation Panel			PANEL
54	4	Consensus Meeting	18/08/14	4 days	22/08/14	NECS/Consensus Panel			
55	- 8	Bidder Presentations	26/08/14	2 days	29/08/14				
56	8	Draft Recommended Bidder Report	01/09/14	5 days	05/09/14	NECS		Recommended Bidder Report Template	NECS
57		Submit Recommended Bidder Report to Board		2 days	12/09/14	Commissioner/NECS		Board Meeting Front Sheet	NECS
58		Send Successful/Unsuccessful Bidder Letters	15/09/14	2 days	16/09/14	NECS		Successful/Unsuccessful Bidder Letters	NECS NECS
59		10-Day Standstill Period	10/00/14	10 days	29/09/14	NECS		Subsection of Subsection Didder Letters	NECS NECS
		Send Contract Award Letters to Bidders		1 days		NECS		Contract Award Letters	NECS NECS
60		Finalise Contract Signature(s)			30/09/14				COMMISSIONER
62	_	Mobilisation/Transition Phase		5 days	10/10/14	Commissioner		NHS (or other) Contract	
· · n/		Contract Commencement		6 months	04/5	Commissioner			COMMISSIONER COMMISSIONER
	2 1			1	01/04/15	Commissioner		1	L COMMISSIONER I
63		Contract Expiry Date			01/04/13	Commissioner			COMMISSIONER



Appendix 2 AQP Risk Log

Risk Log				Version Number	Reviewed by:	Review Date				
Risk Log Project Lead										
Project No.										
Date Raised	Risk description	Consequence Likelihood	Risk Rating	Impact	Risk Owner	Controls to Manage Risk (Mitigation)	Due Date	Update on Mitigation	Last Updated	Risk Status
		Major Possible	Medium							Open
		Medium Not likely	Low							Open
		_ <u>&gt;</u>	Low							Open
		High High	High							Open
		Not likely	Low							

Linda Brady/ Karen Mazingham

Consequence	RAG Rating	Likliehood	RAG Rating	Risk Rating (Matrix Score)	<b>RAG Rating</b>	Risk Status	RAG Rating
Catastrophic		Almost Certain		Extremely High		Open	
Major		Likely		High		Closed	
Moderate		Possible		Moderate			
Minor		Unlikely		Low			
Insignificant		Rare		Very Low			

Linda Brady/ Karen Mazingham

Stakeholder Prioritisation PROJECT NAME:

PROJECT NAME:

PROJECT REF:

<b>HIGH POWER</b>	Satisfy			Manage				
IIIOIII OWEK	outiory			manage				
					Linda Drady/Ka	aran Marinahan		
					Linda Brady/ Ka	aren Mazingham		
	B.B			1.6				
LOW POWER	Monitor			Inform				
	LOW IMPACT/	STAKE HOLDIN	NG	HIGH IMPACT/STAKE HOLDING				
				INOTHER ACTIONAL HOLDING				